

Year	M-#	<b>Solid Waste Management Strategy Implementation Program Milestone Timeline Prepared: December, 22, 2008</b>	Estimated Start Date	Estimated Completion Date
2010				
	1	Develop a Private-Public Partnership Service Agreement for MSW collection between Arrow Refuse & CBJ. - Law Department completion of draft agreement: December 22, 2010 - Staff review of agreement: January ____, 2010 - Arrow agreement review and negotiations: March ____, 2010 - Assembly review of final agreement: April ____, 2010 - Agreement completion: April 30, 2010	On-going	April.2010
	2	RCA Certificate Transfer. - Application submittal : January ____, 2010 - Certificate Transfer Completion: August ____, 2010	Jan.2010	Aug. 2010
	3	Universal Service Ordinance. - Law Department completion of draft ordinance: January ____, 2010 - Assembly ordinance introduction: January 25, 2010 - Assembly public hearings: February 22, 2010 & March 15, 2010 - Assembly action on ordinance: April 5, 2010	Jan.2010	April.2010
	4	Assess and set CBJ MSW disposal goals for next 5, 10 and 15 years (develop a CBJ Solid Waste Management Plan). - WTE Incineration - Recycling - Composting - Landfill - Reduction & Reuse	Jan.2010	Sept.2010
	5	Solicit private industry proposals for long-term consolidated MSW disposal public/private partnership service agreement. - Prepare RFP scope of services: September 6, 2010 to October 4, 2010 - Advertise RFP: October 11, 2010 to November 15, 2010 - Select successful proposer's for service agreements: January 3, 2011	Sept.2010	Jan.2011
	6	Implement a Curbside Recycling Pilot Program - 10% of CBJ service area (utilizing temporary Waste Management (WM) building).	July.2010	Dec.2010
	7	SE Regional MSW Authority - formalize support of authority's purpose & goals with CBJ's interest in potential future use (2045).	Jan.2010	On-going
2011				
	8	Develop a Private-Public Partnership Service Agreement for consolidated long-term MSW Disposal	Jan.2011	Dec.2011
	9	Implement CBJ combined utility billing system and customer support program	Jan.2011	June.2011
	10	Expand Curbside Recycling Program to 30 % of CBJ service area (utilizing temporary WM building).	July.2011	Dec.2011
2012				
	11	Expand Curbside Recycling Program to 100 percent of CBJ service area (utilizing temporary WM building).	May.2012	Nov.2012
	12	MSW Rate Analysis - Implement "pay-as-you-throw" rate structure.	Oct.2012	Oct.2012